



ERPANET, workshop Glasgow, 30 August 2004



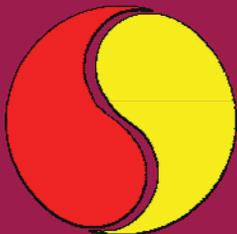
Information Society

A UNIFIED MODEL FOR MANAGING RECORDS

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Society of Archivists - ERPANET



A UNIFIED MODEL

- Situation: perspectives
- What is it? Background
- Objective(s)
- The model itself
- Records management and archives
- Summary



BUSINESS CONTEXT

- Emerging e-business and e-government
 - Globalisation
 - 24/7 Service requirements
 - Complex partnership
 - Increased accountability (e.g. Sarbanes-Oxley Act)
- IT opens up new ways of doing things
 - Cross-organisational, cross-sectoral
 - Interconnectivity, interoperability



RECORDS PERSPECTIVE

- Any organisation that wants to do business has to take care of managing its information and as part of that, its records
- Impact of technology on the RM business and the object (record)
- IT changes the physical nature of records
- How to apply records and archival principles in digital environment?



ARCHIVES PERSPECTIVE

- Business in its own right
- Represents a level beyond the individual archive of an organisation
- Developments in archival theory (e.g. 'records continuum paradigm')



HOW TO DEAL WITH DIGITAL RECORDS?

- Consensus to be pro-active: think before doing
- Design business with the records creation requirements included (not trying to understand the business process in hindsight)
- Link to business crucial for understanding records
- Requirement in a digital environment that Records Management is integrated in business process



PARADIGMS, CONCEPTS AND MODELS

- Records Management standard (ISO 15489:2001)
- Records Life Cycle concept
- Records Continuum concept (Monash)
- Inter Pares project
 - Models on Records Creation, Preservation, and Appraisal
- OAIS reference model (ISO 14721:2002)

WHY A MODEL?

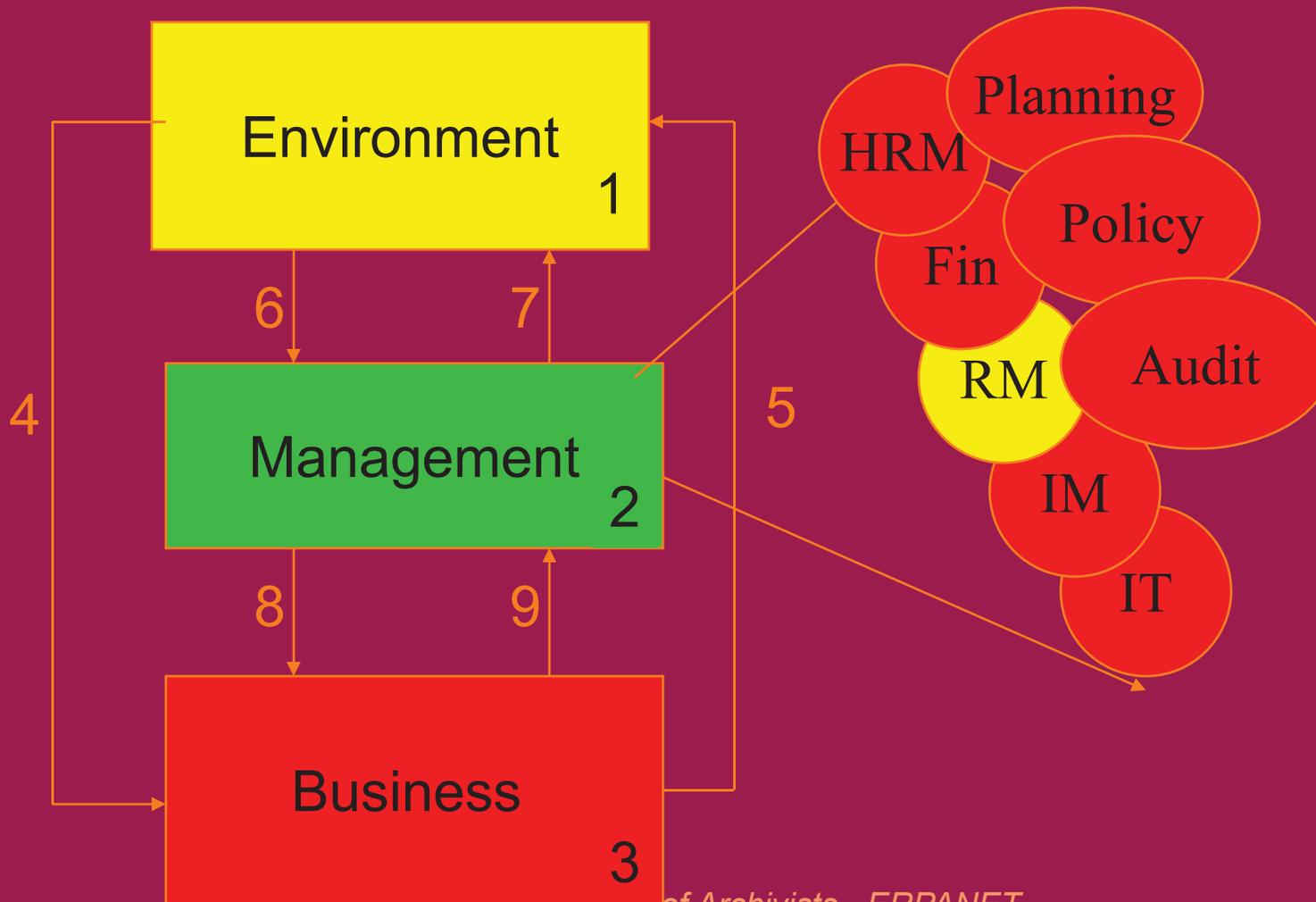
- To delineate the scope of the domain
- To help understanding
- To position yourself.....
- To show and explain relationships between things
- To explain communicate underlying concepts



CRITERIA FOR MODEL

- Comprehensive
- Scalable
- Applicable for all research areas
- Encompass time and space (domains)

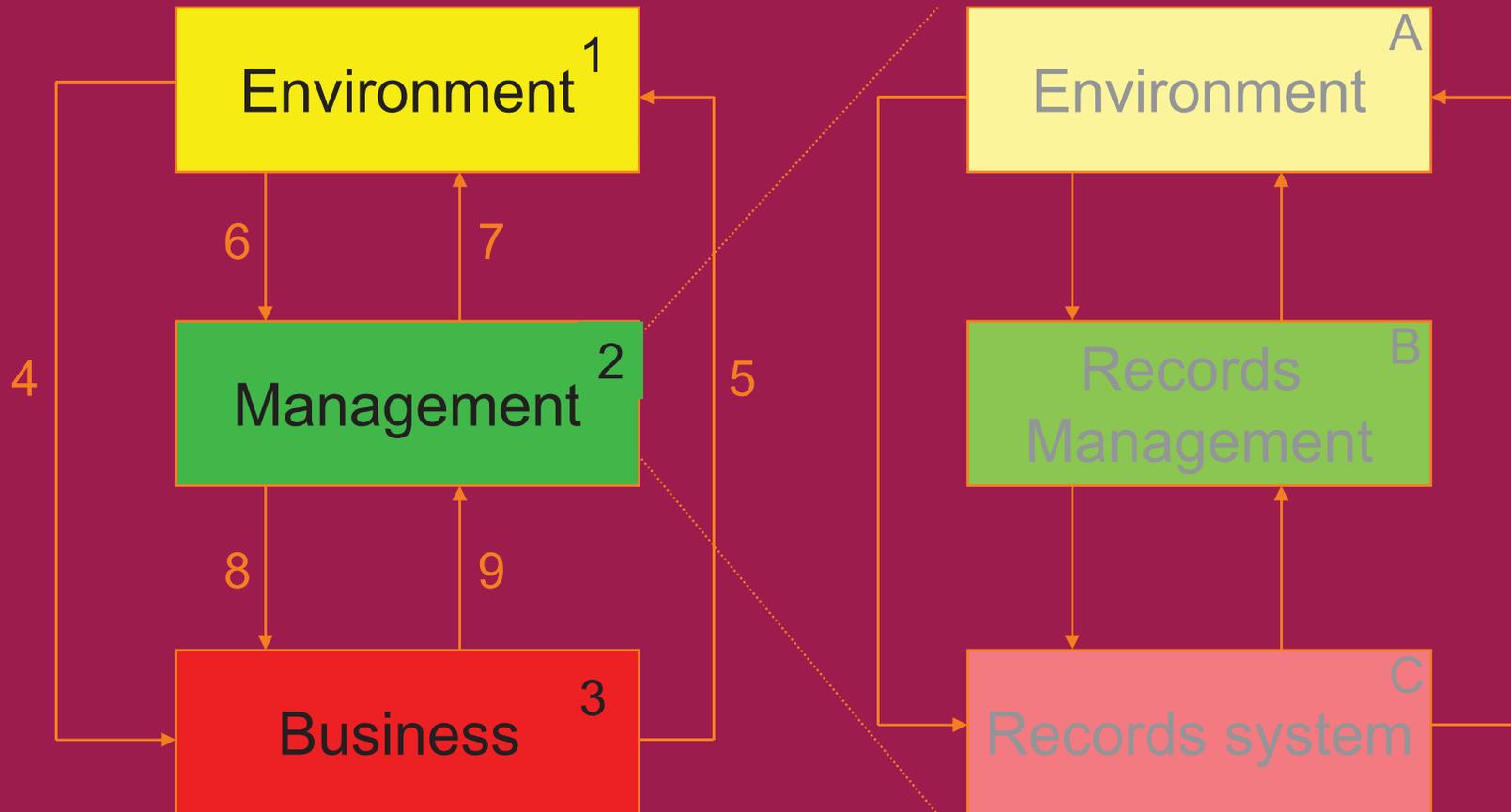
The Business context



Business model

ORGANISATION

RECORDS MANAGEMENT

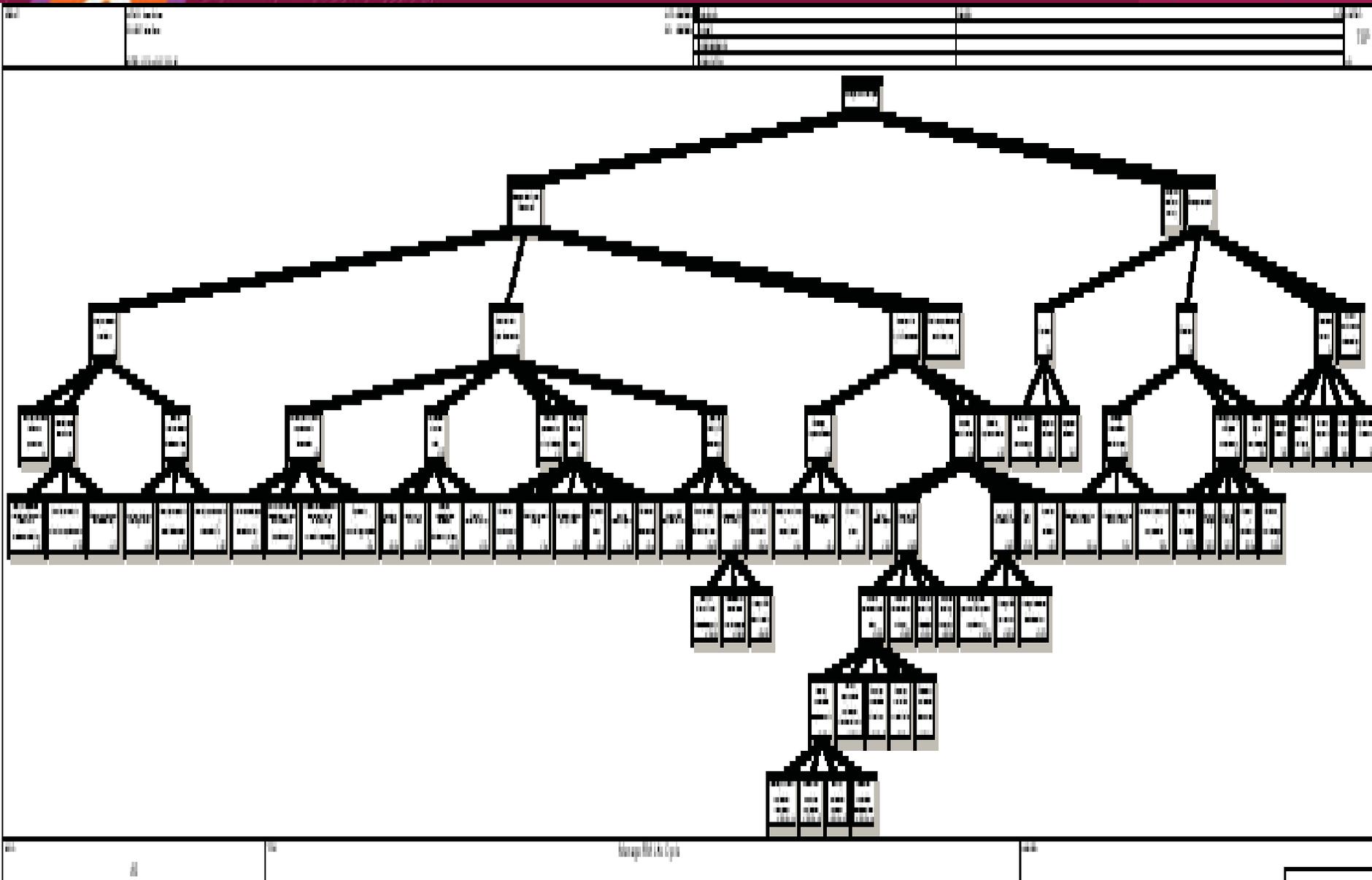


THE VIEWPOINT

- Need to accommodate different viewpoints
 - the organisation
 - the records manager
 - the preserver
 - the appraiser
 -?
- *Different possibilities, but what will make it work?*



Model





RELATIONSHIP BETWEEN RECORDS MANAGEMENT AND ARCHIVES

- Archival management adds a level beyond the individual archive
- The interdependency is however clear
- Especially in a digital environment requires close co-ordination, if not integration
- Difference in responsibilities

Organisational records management

Archives management

Diagram A0

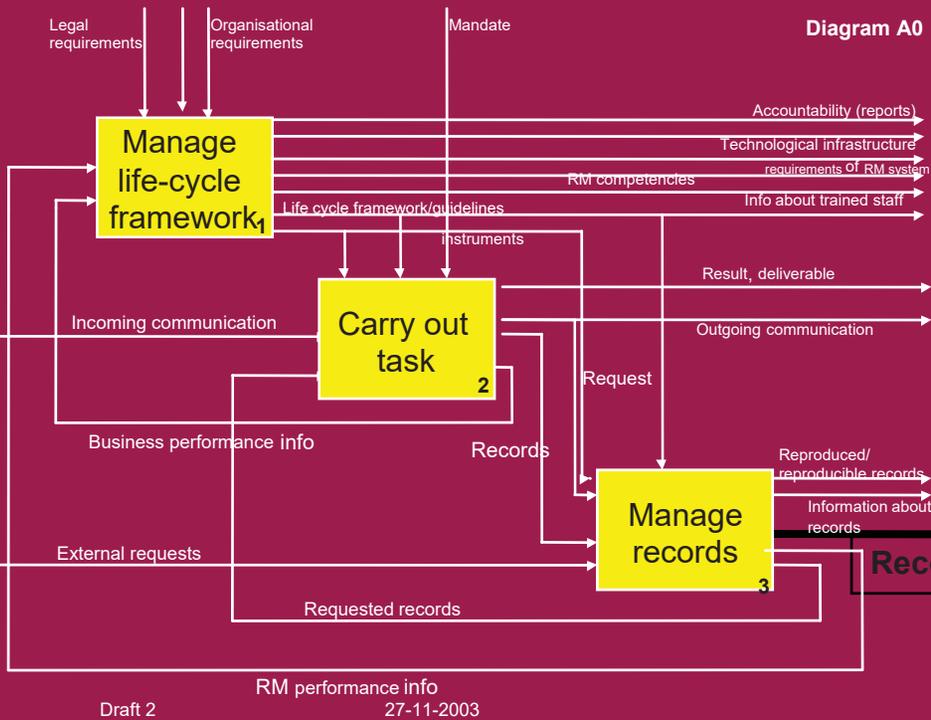
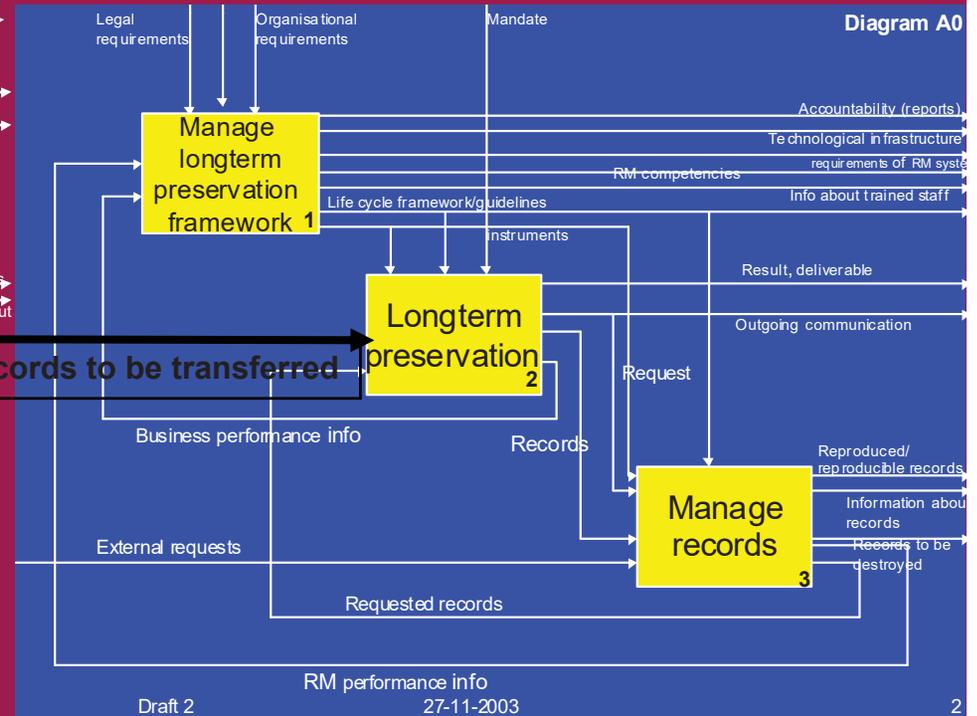


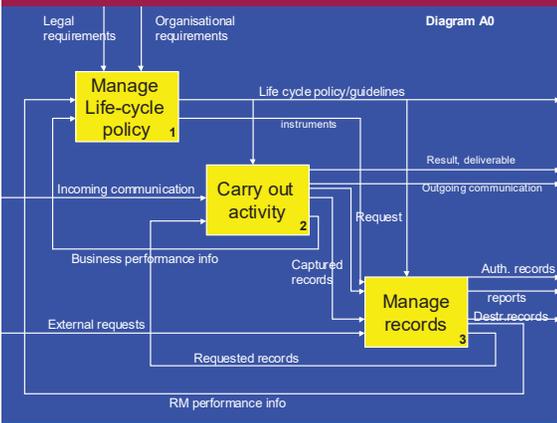
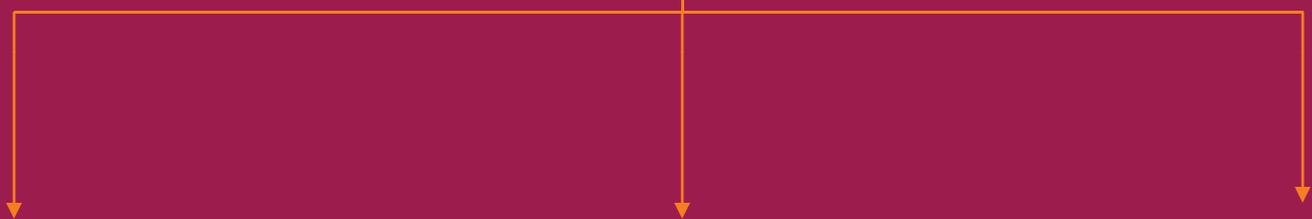
Diagram A0

Records to be transferred

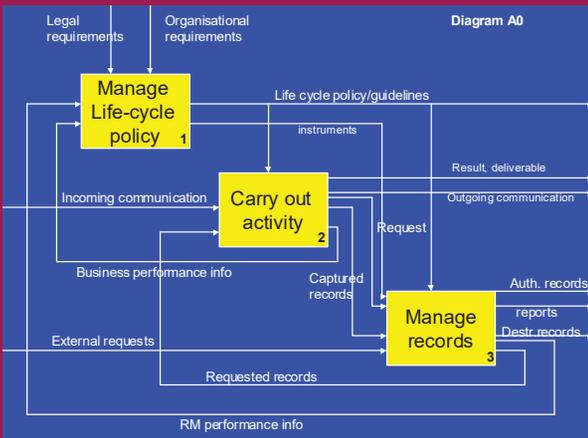




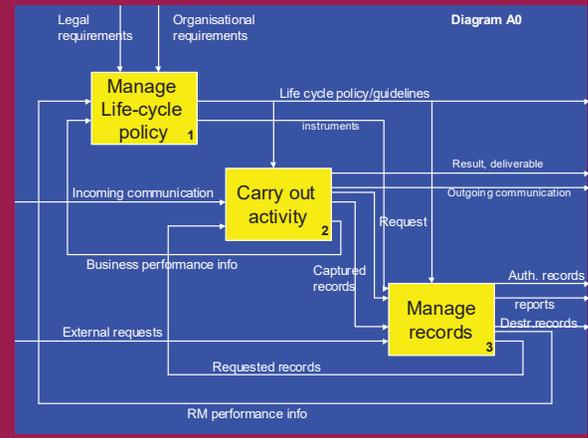
Archival Management



Archive 1



Society Archive 2 - ERPANET



Archive n



BENEFITS OF A UNIFIED MODEL (1)

- Business perspective:
 - helps to identify the role of information and records in doing business
 - supports risk management
 - it helps in developing a suitable and customised RM policy
 - supports a continuous cycle of improvement



BENEFITS OF A UNIFIED MODEL (2)

- Records management perspective
 - puts things into (business) context
 - allows to raise the level of services
 - provides a much clearer position for RM



BENEFITS OF A UNIFIED MODEL (3)

- Archives perspective
 - shows the relationships with records management and business contexts
 - helps to identify where to connect and influence from a long term perspective
 - sets a framework for standardisation, interoperability and co-ordination



HOW CAN THE MODEL BE APPLIED?

- Offers a structured framework
 - for designing efficient and effective business processes
 - for developing records policy/ programme
 - for integration of RM in business processes
 - for implementation and improvement
 - for validating RM programmes
 - for validation of RM standard
 - for audits and review

SUMMARY

- Records management has to be embedded in business
- Any model has to be business driven
- A unified model offers good basis and understanding of the interrelationship between business, records and archives, and for developing a coherent and comprehensive RM policy
- Such a model must be coherent and understandable to diverse audiences